We are pleased to announce that the following changes in the management of Nikki-Universal Co., Ltd. were resolved in the General Meeting of Shareholders held on December 2, 2024.

President & Representative Director	Yasufumi Kosakai		
Managing Director	Mitsuyoshi Nirasawa		General Manager, Environmental Catalyst Division
Director	Hiroki Endo		General Manager, Process Technology & Catalyst Division
Director	Yasushi Fujimura		General Manager, Hiratsuka Operations, CDO
Director	Yoshiyuki Watanabe		JGC Holdings Corporation
Director	R. Gattupalli		UOP LLC/ President & CEO
Director	S. Sandhu		UOP LLC/ Vice President, CFO
Director	A. Bozzano		UOP LLC/ Vice President, CTO
Director	M. Minin	Newly-appointed	UOP LLC/ Vice President, GM
Director	T. Young	Newly-appointed	Honeywell International Sdn. Bhd. /GM
Statutory Auditor	Hitoshi Tachihara		
Statutory Auditor (External)	Shinichi Taguchi		JGC Holdings Corporation
Statutory Auditor (External)	Masatoshi Kuriyama		JGC Holdings Corporation
Local Director	Yasuhito Suzuki		General Manager, Administration Division
Local Director	Hiroyuki Serizawa		General Manager, Hiratsuka Plant

Mr. K. West retired from Director prior to the above meeting of shareholders